Dave Hodgson Assistant Director – Finance Exeter City Council Civic Centre Paris Street Exeter Devon EX1 1JN

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10 February 2015

Dear Dave

# Exeter City Council Financial Statements for the year end 31 March 2015

To comply with International Auditing Standards, we need to establish an understanding of the management processes in place to detect fraud and to ensure compliance with law and regulation. We are also required to make inquiries of both management and those charged with governance as to their knowledge of any actual, suspected or alleged fraud. International Auditing Standards also place certain obligations on auditors to document Management's view on some key areas affecting the financial statements.

To assist us in meeting these requirements, I would be grateful if you would consider and formally respond to the matters set out in the attached schedule. In completing this task, you may wish to take into account the views of other senior officers where you think appropriate. The schedule relates to operational issues as well as the financial statements.

In addition to our request to management, we also will need to gain an understanding of how Those Charged With Governance maintain oversight of the above process. I have also attached a copy of the letter that I intend to send to the Chairman of the Audit and Governance Committee, for your information.

In preparing your responses, it would assist me greatly if you could include a summary of evidence that you have relied on to inform your responses, and the sources of assurance that you have that the relevant management controls have operated effectively through the financial year to date and will operate up to the date the accounts are approved.

It would be useful to co-ordinate both the Audit and Governance Committee and management responses to our letters in time for discussion at the Audit and Governance Committee meeting on 24 June 2015.

Please contact me if you wish to discuss anything in relation to this response.

Yours sincerely

Geraldine Daly Engagement Lead For Grant Thornton UK LLP

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## Responses from Management:

Auditor question	Response
What do you regard as the key events or issues that	
will have a significant impact on the financial	
statements for 2014/15?	
Have you considered the appropriateness of the	
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accounting policies adopted by the Council? Have	
there been any events or transactions that may cause	
you to change or adopt new accounting policies?	
Are you aware of any changes to the Council's	
regulatory environment that may have a significant	
impact on the Council's financial statements?	
How would you assess the quality of the Council's	
internal control processes?	
How would you assess the process for reviewing the	
effectiveness of internal control?	
How do the Council's risk management processes link	
to financial reporting?	
How would you assess the Council's arrangements for	
identifying and responding to the risk of fraud?	
What has been the outcome of these arrangements so	
far this year?	
What have you determined to be the classes of	
accounts, transactions and disclosures most at risk to	
fraud?	
Are you aware of any whistle blowing potential or	
complaints by potential whistle blowers? If so, what	
has been your response?	
Have any reports been made under the Bribery Act?	
nave any reports seemmade ander the sinsery need	
As a management team, how do you communicate	
risk issues (including fraud) to those charged with	
governance?	
As a management team, how do you communicate to	
staff and employees your views on business practices	
and ethical behaviour?	
What are your policies and procedures for identifying,	
assessing and accounting for litigation and claims?	
Is there any use of financial instruments, including	
derivatives?	
Are you aware of any significant transaction outside	
the normal course of business?	
Are you aware of any changes in circumstances that	
would lead to impairment of non-current assets?	
Are you aware of any guarantee contracts?	
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Are you aware of allegations of fraud, errors, or other	
irregularities during the period?	
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Are you aware of any instances of non-compliance	
with laws or regulations or is the Council on notice of	
any such possible instances of non-compliance?	
Have there been any examinations, investigations or	
inquiries by any licensing or authorising bodies or the	
tax and customs authorities?	
Are you aware of any transactions, events and	
conditions (or changes in these) that may give rise to	
recognition or disclosure of significant accounting	
estimates that require significant judgement?	
Where the financial statements include amounts	
based on significant estimates, how have the	
accounting estimates been made, what is the nature	
of the data used, and the degree of estimate	
uncertainty inherent in the estimate?	
Are you aware of the existence of loss contingencies	
and/or un-asserted claims that may affect the	
financial statements?	
Although the public sector interpretation of IAS1	
means that the financial services should be prepared	
on a going concern basis, management are required to	
consider whether there are any material uncertainties	
that cast doubt on the Council's ability to continue as	
a business. What is the process for undertaking a	
rigorous assessment of going concern? Is the process	
carried out proportionate in nature and depth to the	
level of financial risk and complexity of the	
organisation and its operations? How will you ensure	
that all available information is considered when	
concluding the organisation is a going concern at the	
date the financial statements are approved?	
Can you provide details of those solicitors utilised by	
the Council during the year. Please indicate where	
they are working on open litigation or contingencies	
from prior years?	
Can you provide details of other advisors consulted	
during the year and the issue(s) on which they were	
consulted?	
Have any of the Council's service providers reported	
any items of fraud, non-compliance with laws and	
regulations or uncorrected misstatements which	
would affect the financial statements?	

Cllr Greg Sheldon
Chairman of Audit and Governance Committee
Exeter City Council
Civic Centre
Paris Street
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10 February 2015

Dear Cllr Sheldon

#### **Exeter City Council**

#### Financial Statements for the year end 31 March 2015 Understanding how 'Those Charged With Governance' gain assurance from management

To comply with International Auditing Standards, each year we need to refresh our understanding of how 'Those Charged with Governance' (which for Exeter City Council is the Audit and Governance Committee) obtain assurance over management processes and arrangements.

I would be grateful, therefore, if you could write to me in your role as Chairman of the Audit and Governance Committee with your responses to the following questions.

- 1 How does the Audit and Governance Committee oversee management's processes in relation to:
  - carrying out an assessment of the risk the financial statements may be materially misstated due to fraud or error
  - identifying and responding to the risk of breaches of internal control
  - identifying and responding to risks of fraud in the Council (including any specific risks
    of fraud which management have identified or that have been brought to its attention,
    or classes of transactions, account balances, or disclosure for which a risk of fraud is
    likely to exist)
  - communicating to employees its views on appropriate business practice and ethical behavior (for example by updating, communicating and monitoring against the codes of conduct)?
- 2 Do you have knowledge of any actual, suspected or alleged frauds? If so, please provide details.
- 3 How does the Audit and Governance Committee gain assurance that all relevant laws and regulations have been complied with?

4 Are you aware of any actual or potential litigation or claims that would affect the financial statements?

I have attached a separate schedule which explores these areas in more detail.

For information, we are also required to make enquiries of management and recently sent a letter and schedule of questions to Dave Hodgson. We suggested that it would be useful to co-ordinate both the Audit and Governance Committee and management responses in time for discussion at the Audit and Governance Committee on 24 June 2015.

Yours sincerely

Geraldine Daly Engagement Lead For Grant Thornton UK LLP

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### **Response from Audit and Governance Committee Chair**

#### Fraud risk assessment

Auditor Question	Response
Has the Council assessed the risk of material	
misstatement in the financial statements due to fraud?	
What are the results of this process?	
What processes does the Council have in place to	
identify and respond to risks of fraud?	
Have any specific fraud risks, or areas with a high risk of	
fraud, been identified and what has been done to	
mitigate these risks?	
Are internal controls, including segregation of duties, in	
place and operating effectively?	
If not, where are the risk areas and what mitigating	
actions have been taken?	
Are there any areas where there is a potential for	
override of controls or inappropriate influence over the	
financial reporting process (for example because of	
undue pressure to achieve financial targets)?	
Are there any areas where there is a potential for	
misreporting?	
How does the Audit and Governance Committee	
exercise oversight over management's processes for	
identifying and responding to risks of fraud?	
What arrangements are in place to report fraud issues	
and risks to the Audit and Governance Committee?	
How does the Council communicate and encourage	
ethical behaviour of its staff and contractors?	
How do you encourage staff to report their concerns	
about fraud?	
Have any significant issues been reported?	
Are you aware of any related party relationships or	
transactions that could give rise to risks of fraud?	
Are you aware of any instances of actual, suspected or	
alleged, fraud, either within the Council since 1 April	
2014?	

### Law and regulation

Auditor Question	Response
What arrangements does the Council have in place to	
prevent and detect non-compliance with laws and	
regulations?	
How does management gain assurance that all relevant	
laws and regulations have been complied with?	
How is the Audit and Governance Committee provided	
with assurance that all relevant laws and regulations	
have been complied with?	
Have there been any instances of non-compliance or	
suspected non-compliance with law and regulation	
since 1 April 2014?	
What arrangements does the Council have in place to	
identify, evaluate and account for litigation or claims?	
Is there any actual or potential litigation or claims that	
would affect the financial statements?	
Have there been any reports from other regulatory	
bodies, such as HM Revenues and Customs, which	
indicate non-compliance?	